

# Can We Get Some Agile Here?

## The Application of Agile Project Management Principles for Library IT



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# Agile Project Management, What is it?

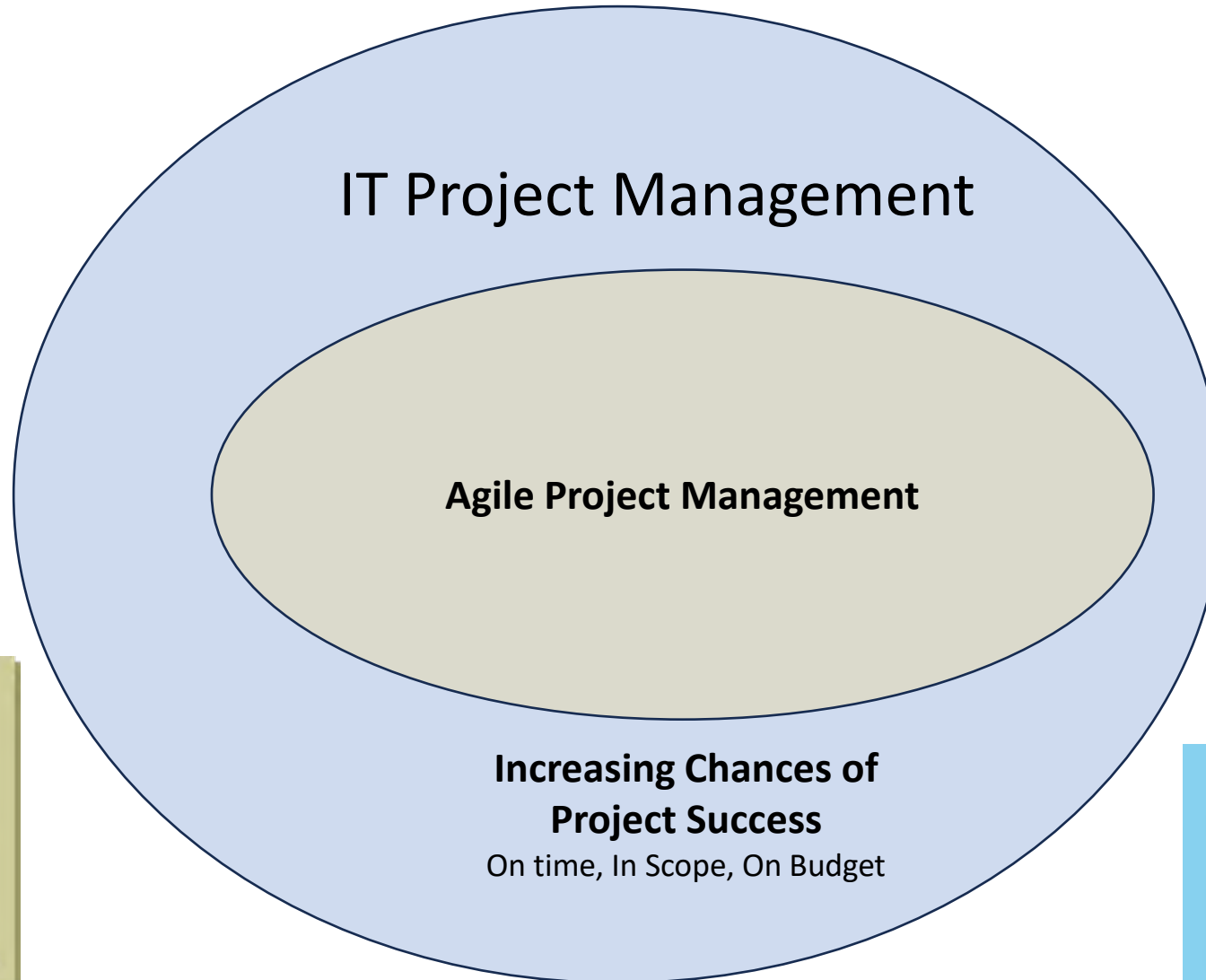
## Agile Possesses

- Principles
- Methodologies
- Tools
- Software
- Histories
- Definitions
- Origins



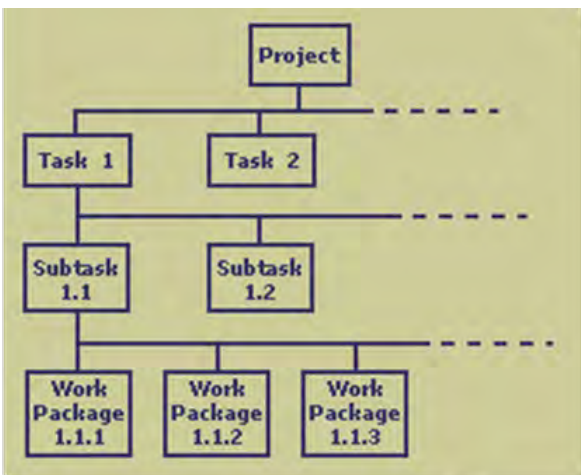
# Project Management and Agile Techniques

Agile Principles Should Be Grounded or Used in Concert with Project Management Methodologies

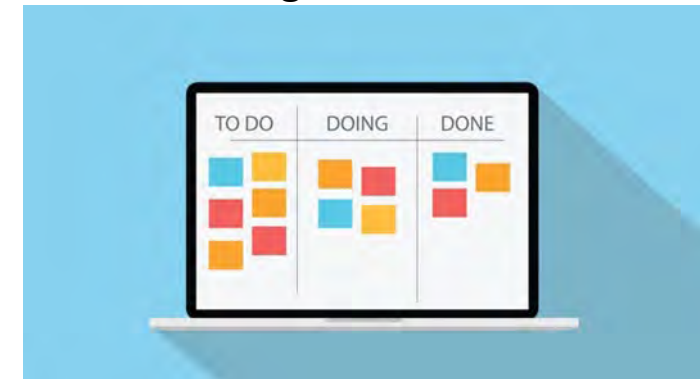


The Synergistic Use of Methodologies Maximizes the highest potential for success

PMP Work Breakdown Structures



Agile: Kanban Board



Principles Agile IT Project Management	Rearticulated for Libraries
User/Patron Satisfaction	Delivering Library IT Products that meets patrons needs
Embracing Change	Responding to change in Library requirements, priorities, and administrative conditions
Incremental Delivery	Delivering working software and technology in small, incremental releases
Self-Organizing Teams	Library Teams that have the authority and responsibility to organize themselves and make decisions



# Agile Library Project Management

Principles Agile IT Project Management	Rearticulated for Libraries
Continuous Improvement	Fostering a culture of continuous library learning and improvement
Agile Planning	Emphasizing library IT flexibility and responsiveness in Library IT planning and prioritization
Early and Continuous IT Product Delivery	Delivering working library software as early and frequently as possible
Working Products/Software	Emphasizing the importance of delivering working library software that meets user needs



# Origins: The *Manifesto for Agile Software Development*, 2001

Based on twelve principles and earlier Project Management Principles

1. Customer satisfaction by early and continuous delivery of valuable software.
2. Welcome changing requirements, even in late development.
3. Deliver working software frequently (weeks rather than months).
4. Close, daily cooperation between business people and developers.
5. Projects are built around motivated individuals, who should be trusted.
6. Face-to-face conversation is the best form of communication (co-location).
7. Working software is the primary measure of progress.
8. Sustainable development, able to maintain a constant pace.
9. Continuous attention to technical excellence and good design.
10. Simplicity—the art of maximizing the amount of work not done—is essential.
11. Best [architectures](#), requirements, and designs emerge from self-organizing teams.
12. Regularly, the team reflects on how to become more effective, and adjusts accordingly.

## Agile Manifesto: 12 Principles & 4 Values



1990 -2001

# Tools: Kanban Board

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to look at closely

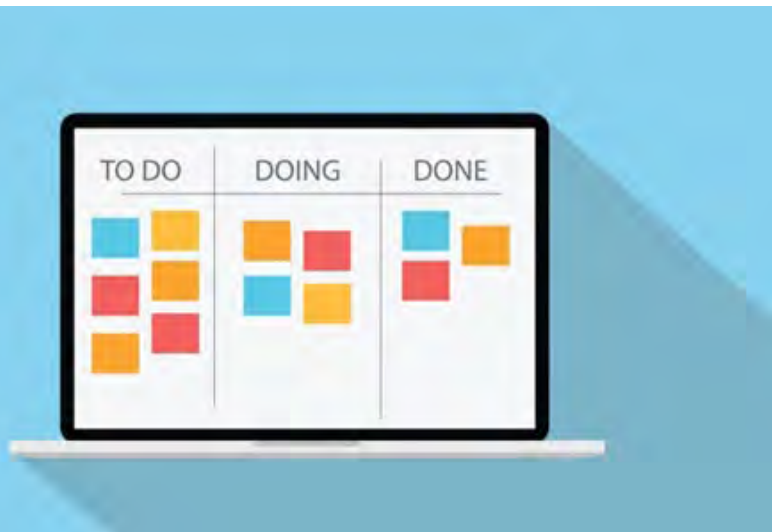
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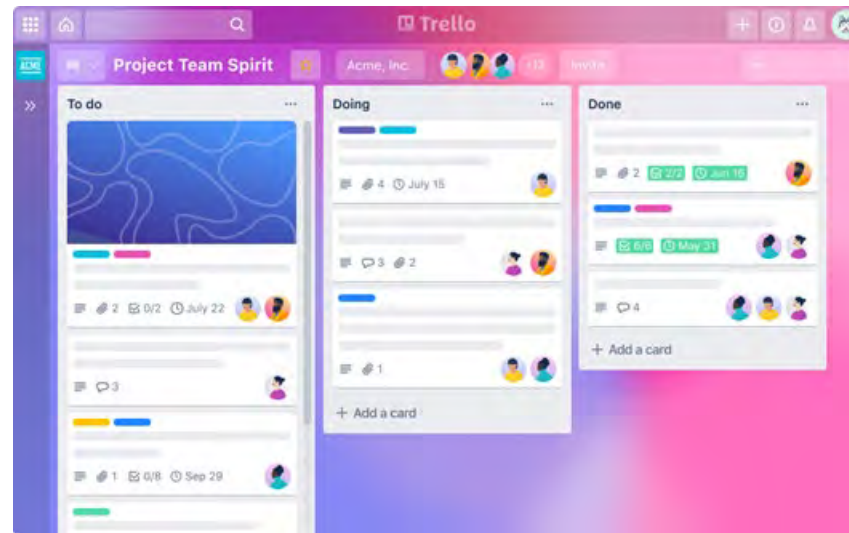
wooden board



# Kanban Board



Kanban Simplified Board



Trello: Kanban Board  
Atlassian Software/Trello

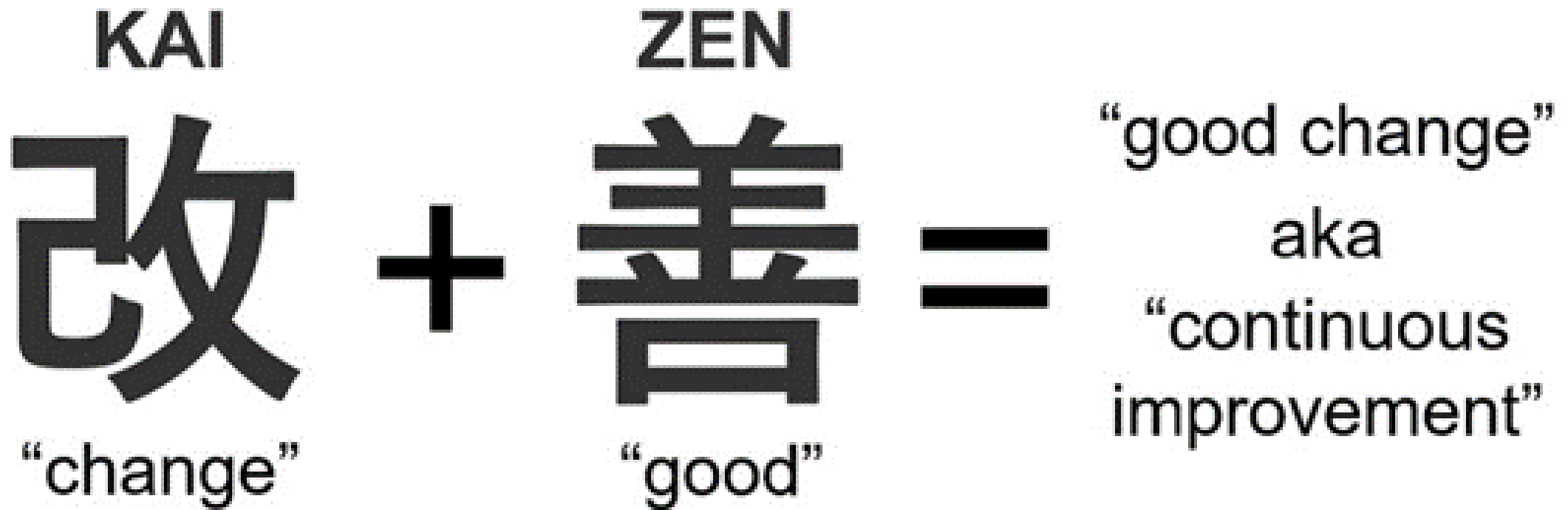


Combining Techniques  
Kanban and Sprint and Scrum



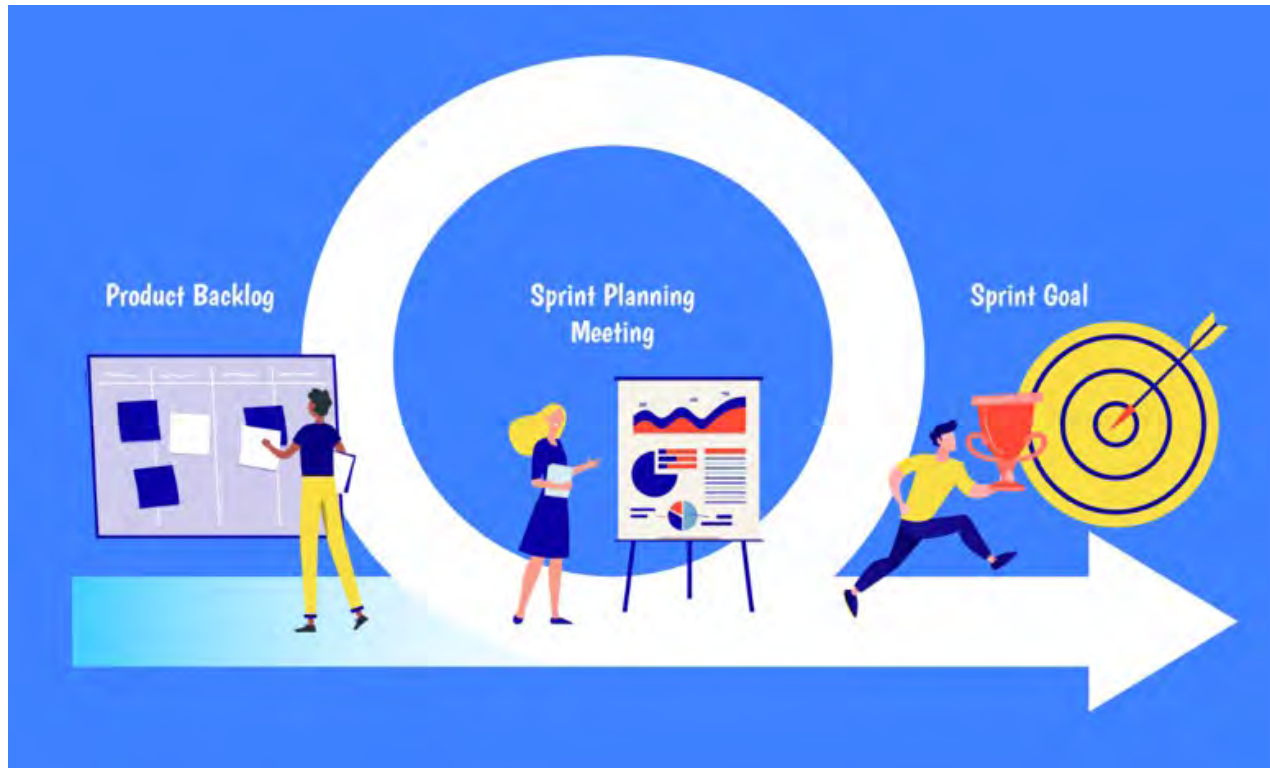
# Important Agile Principles

Kaizen, small incremental change, iteration



Kaizen: Correction of Errors, the change for the better (the good), TQM,  
Agile History: Toyota (Post World War II Japan, Reconstruction, American Efficiency Experts,  
Japanese Zen Philosophy, <https://www.youtube.com/watch?v=F5vtCRFRAK0>)

# Agile: From Principles to Working Methodologies: Sprints and Scrums



Iterative Process, Vireo Example

## **Sprint**

- Time boxed period (1-4 weeks)
- Set tasks
- MVP (Minimum Viable product)
- Review, Rinse, Repeat

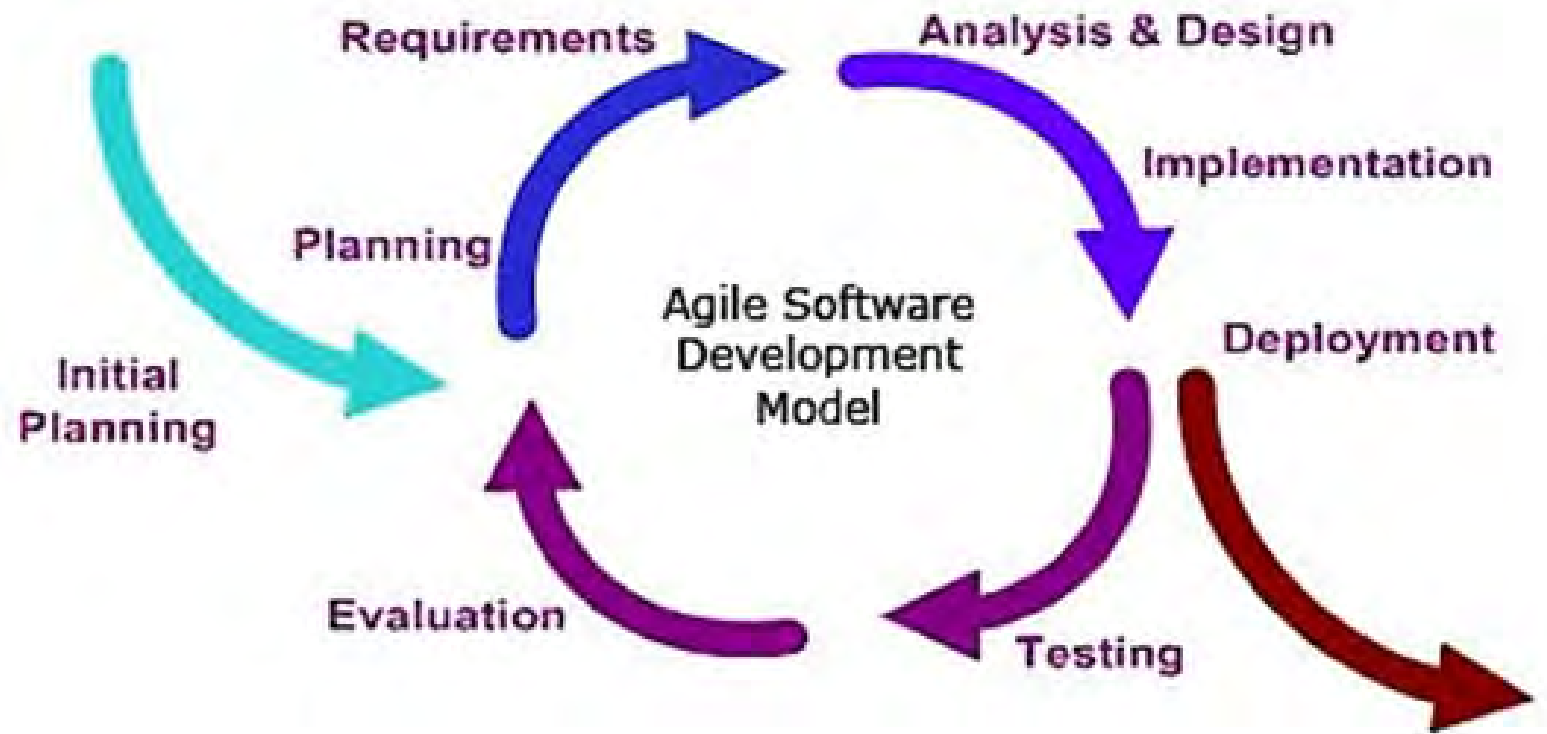
## **Scrum: Agile Team Framework (Rugby Term, HBR)**

- Self organizing teams
- Continuous delivery
- Iterative Development
- Moving Ball Forward, Realigning

## **Outcomes**

- Quick Response to Change
- Identify Roadblocks
- Higher Quality Product

Agile Software  
Development  
Model  
VIREO: Library  
Electronic,  
Dissertation and  
Theses Software



[Vireo 4 Community Sprint](#)

Iterative Design Principles: Versioning  
Sprints and Scrums

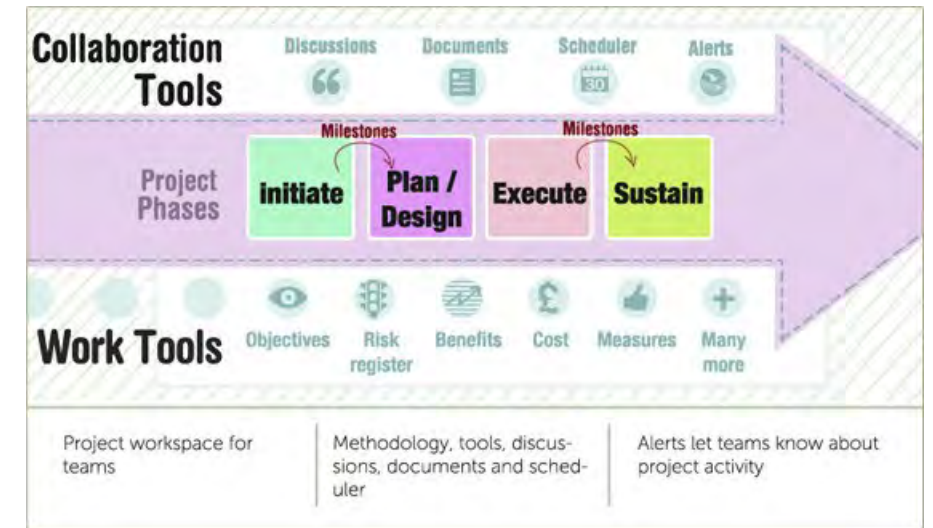
# The Business Case for a Good Agile IT Project Managers: Separation of Project Management and Technologies



Project Management Formalization

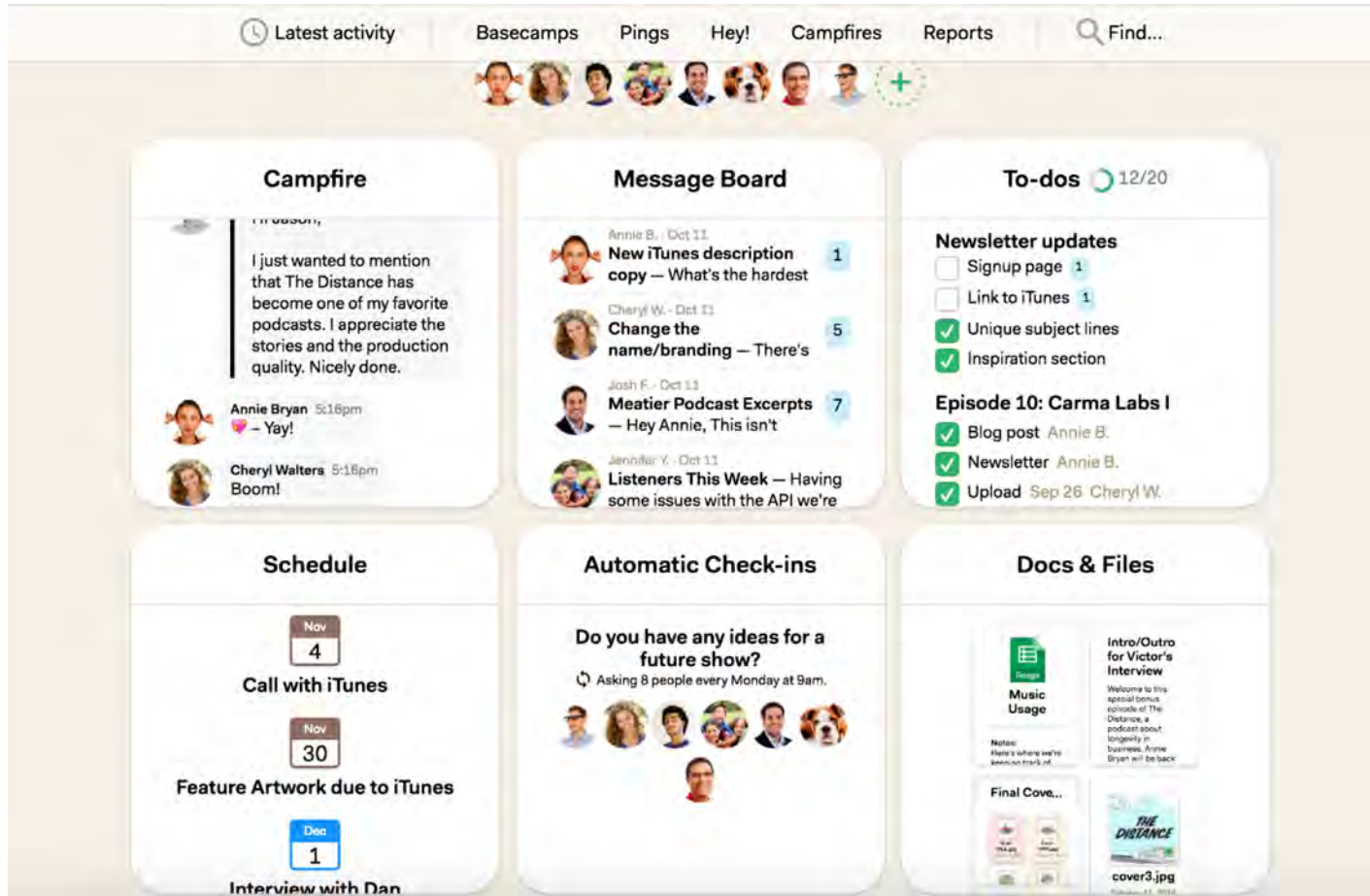


Agile Project Managers Using Sprints and Kanban to Simplify Workflow Complexity through Collaboration Work Tools

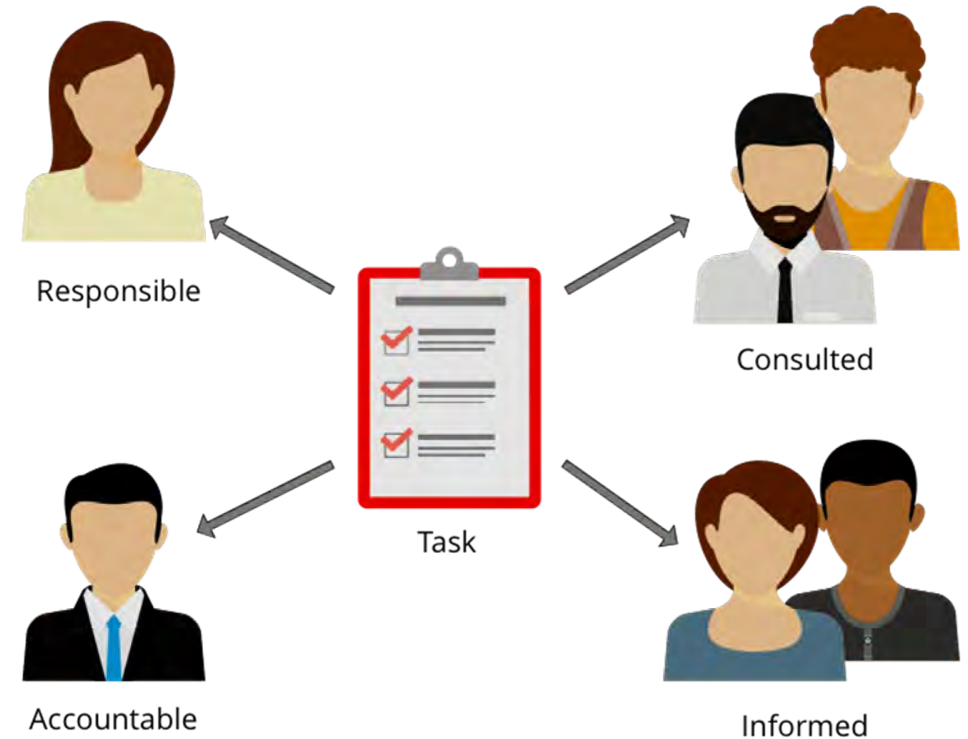


Collaboration Work Tools Create Communication Channels, Many New Software Possibilities: Atlassian Jira/Trello, Monday.com, Basecamp

# The Importance of Agile Software and the Circulation of Documents and Media



Basecamp Communication & Collaboration Tools



Agile Communication & PMP Assignment Matrix Techniques



# Communication and Social Media Design Plans

Communication Design Plan

Campaigns

Social Signals

Daily Pulse

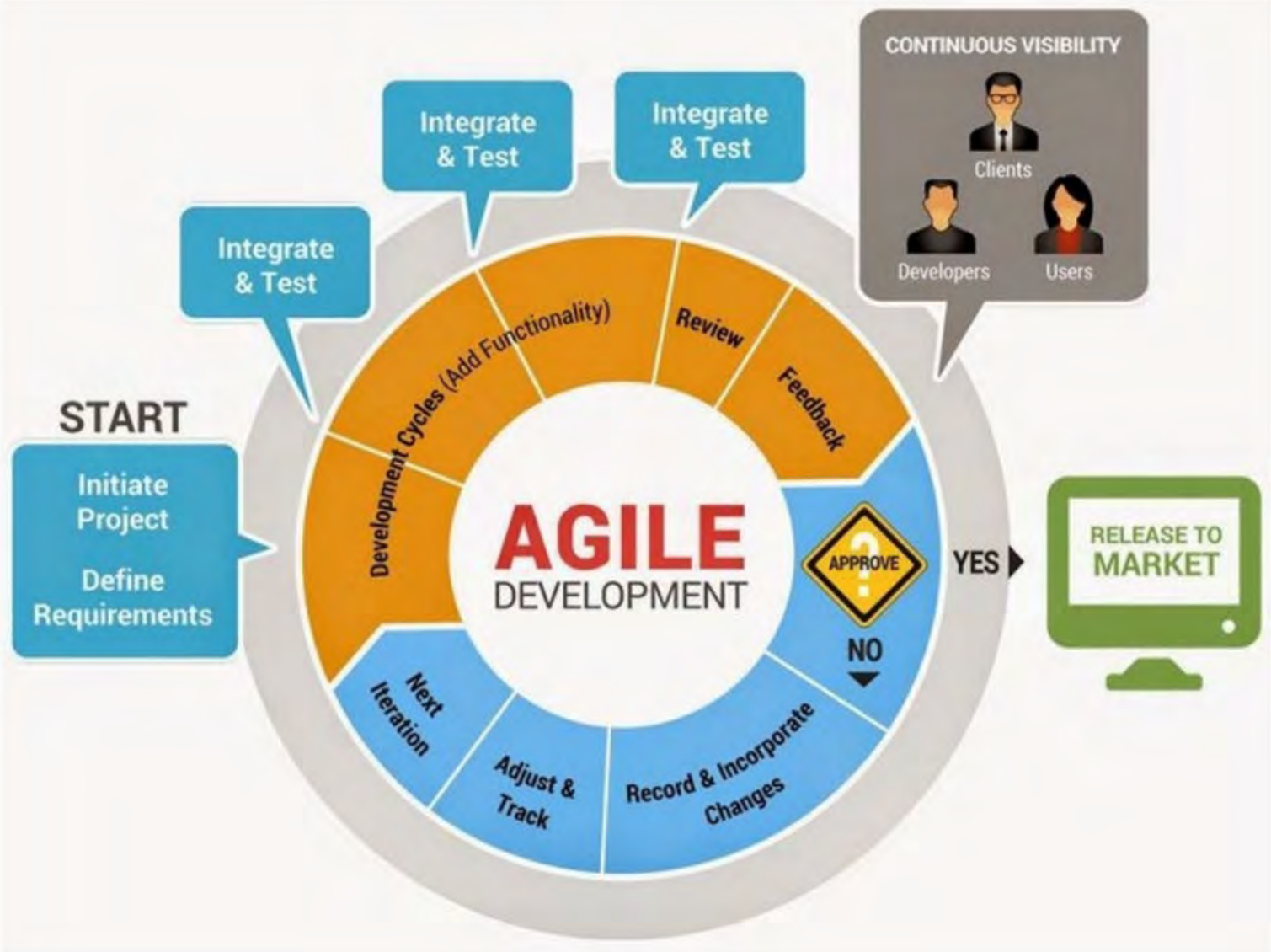
Media & Stakeholders

Social Media Plan & Design





# Agile Product Development Cycle



Alkek Library 2014



2017



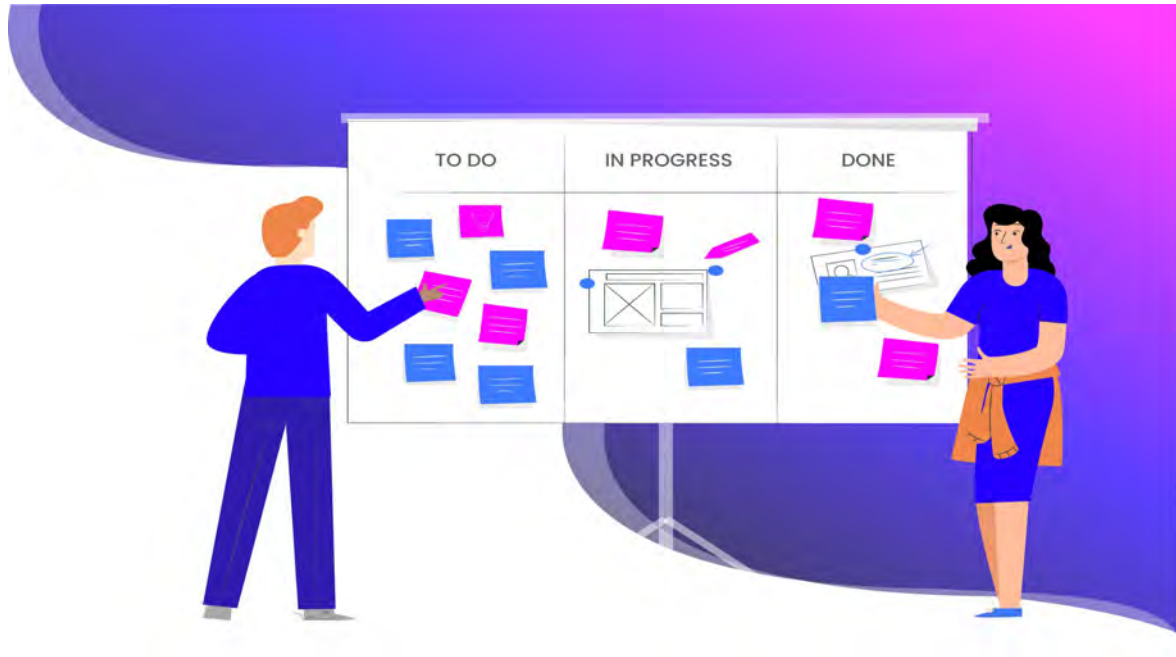
2021

# Final Admonitions for Agile IT Project Management

Agile Principles	Definitions
Iterative Development	Continuous improvement through frequent cycles of planning, development, and testing
User Involvement	Collaboration and feedback from end-users throughout the development process
Empowered Cross-Functional Teams	Multi-disciplinary teams with shared accountability and flexible roles
Adaptive Planning	Flexibility and responsiveness to changing requirements and priorities
Time-Boxed Delivery	Fixed periods of development with deliverables at the end of each cycle
Continuous Integration	Continuous integration of code changes and automated testing
Prioritization	Prioritization of features and tasks based on value and user needs
Collaboration	Collaboration and communication between team members and stakeholders



# Agile Zen Simplicity and Software



## Q3 project overview

Main table Timeline Kanban Dashboard + Integrate Automate / 2

### This month

	Owner	Status	Timeline	Due date	Priority	
Finalize kickoff materials		Done	<div><div style="width: 80%;"></div></div>	Sep 15	★★★★☆	
Refine objectives		Working on it	<div><div style="width: 50%;"></div></div>	Sep 19	★★★★★	
Identify key resources		Stuck	<div><div style="width: 20%;"></div></div>	Sep 22	★★★☆☆	
Test plan		Done	<div><div style="width: 80%;"></div></div>	Sep 26	★★★★☆	

### Next month

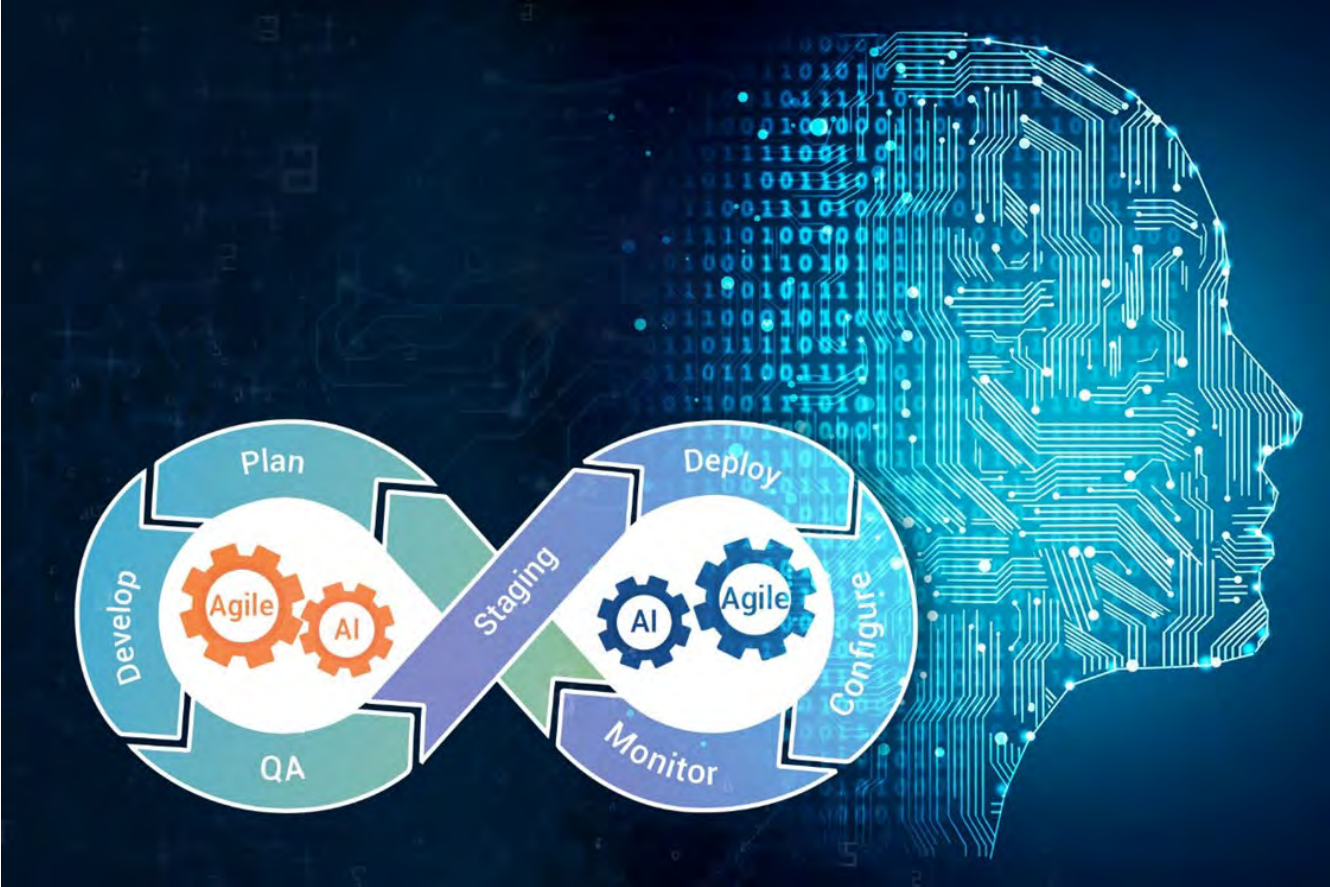
	Owner	Status	Timeline	Due date	Priority	
Update contractor agreement		Done	<div><div style="width: 80%;"></div></div>	Oct 10	★★★★☆	
Conduct a risk assessment		Working on it	<div><div style="width: 50%;"></div></div>	Oct 13	★★★☆☆	
Monitor budget		Stuck	<div><div style="width: 20%;"></div></div>	Oct 19	★★★★☆	
Develop communication plan		Done	<div><div style="width: 80%;"></div></div>	Oct 22	★★★☆☆	

Monday.com Project Overview Kanban Board Variation



# The Future

As we get into complex Library AI Projects, we need agile efficiencies more than ever



Kaizen, Kanban, Sprints and Scrums  
Simplicity, Clarity, Small Good Changes



*Any sufficiently advanced technology is indistinguishable from magic.*

*Arthur C. Clarke  
Future Visions, 1953*

**Thank You!**

Associated Paper:

[The Application of Agile Project Management Principles for Library IT](#)

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